

CROSSROADS

Dartmouth College, Volume 16, Number 1



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DICKEY CENTER LEADS THE WAY FOR DARTMOUTH PARTICIPATION IN A GLOBAL WHITE HOUSE INITIATIVE

The Mandela Washington Fellowship is the flagship program of President Obama's Young African Leaders Initiative (YALI). In the summer of 2014, 500 Fellows from across sub-Saharan Africa came to the United States for a culturally immersive living and learning experience. Dartmouth hosted 25 Fellows for an interdisciplinary Business & Entrepreneurship Institute that spanned six weeks in Hanover and one week in Washington, DC.

The Dickey Center worked with partners at the Thayer School of Engineering, Dartmouth Entrepreneurial Network, Rockefeller Center, Tucker Foundation, Outdoor Programs and many others to develop an interdisciplinary curriculum that paired in-class experiences in Design Thinking, Entrepreneurship, and Leadership with regional site visits, community engagement activities, and cross-cultural learning opportunities. The hybrid curriculum drew on some of Dartmouth's outstanding centers of expertise and provided the core of a dynamic program that both faculty and participants considered highly successful.

During their stay at Dartmouth, our Mandela Washington Fellows connected with students, alumni, faculty, and local community members. They easily integrated into existing campus life through pick-up soccer games on the Green, meals at the dining halls, hiking with Cabin and Trail members, and much more. The Fellows contributed to Dartmouth undergraduates' sophomore summer as well—they joined discussions at Cutter Shabazz residence, guest lectured in classes, spoke at Dartmouth's TedX conference, and they took time to connect with students, faculty, and administrators to share

knowledge and experience. The connections made and relationships built will last long past their residence at Dartmouth. As Evelyn Ellis, Dartmouth's Vice President for Institutional Diversity and Equity put it at the conclusion of the program, "They transformed my summer and expanded my perspective in ways I'd never imagined possible."

The Dickey Center is looking forward to another rich experience during the second summer of the YALI program and to reaping real benefits from our expanding networks in sub-Saharan Africa. Dartmouth students are already heading into the field to work in the businesses and NGOs run by some of our 2014 Fellows. Four are interning in Africa this winter term. Five more are likely to participate in internships during the spring and summer terms. Our initiative in this regard gained the notice of U.S. Ambassador to the United Nations Samantha Power who, in a speech at Yale, urged other YALI host institutions to initiate similar efforts.

This June, our second cohort of Mandela Washington Fellows arrive in Hanover and will be the first to benefit from an extremely generous \$100,000 donation from Class of '77 alums Tom and Gina Russo. The Russos have been great benefactors of many programs at The Dickey Center (see "Russo Great Issues Scholars Program Fund at the Dickey Center") and we are deeply grateful for their support. ■

*"They transformed my summer and expanded my perspective in ways I'd never imagined possible."
Evelyn Ellis*

Photos Lars Blackmore



A NEW KIND OF TERRORIST BY DANIEL BENJAMIN

The lone wolf extremists of Paris and Boston are the new normal. That doesn't mean counterterrorism has been a failure.

As the cries of “Je suis Charlie” subside, two facts about the terrorist attacks in Paris stand out. First, every aspect of the response to the violence at the satirical magazine and the Hyper Cacher market has been outsized and extraordinary: the 3.7 million people who turned out to march against the violence, the unprecedented deployment of 10,000 French troops to secure Jewish institutions and even the 3 million-copy run of the latest edition of *Charlie Hebdo*. On the other hand, as the details of the attack have emerged, it has become clear that this kind of violence represents the new normal in jihadist terrorism.

Whether we look at the recent incidents in Paris, Ottawa or Sydney, there are clear similarities. Low-tech assaults and hostage-takings, these operations are carried out by local militants with little direct involvement from a major jihadist organization. Despite al Qaeda in the Arabian Peninsula's claiming responsibility for the *Charlie Hebdo* killings, the group's role appears confined to drawing the bullseye on the magazine in its online publication *Inspire*, and perhaps giving the Kouachi brothers some training and money several years ago. These incidents have not involved spectacular suicide bombings or complex assaults on massive targets like Heathrow Airport or Wall Street. They have all claimed comparatively low numbers of casualties.

Dealing with the problem of self-starter, low-end terror will challenge Western governments and publics for several reasons: intractable conflicts outside the borders of the affected countries that are motivating extremists, the socioeconomic problems that are the backdrop for this militancy, the difficulty of identifying potential attackers and low public tolerance for violence.

The spike in the frequency of attacks has been driven in part by the excitement of radical Islamists in the wake of ISIL's successes in capturing and holding territory in Iraq and Syria and the group's effort to create an independent caliphate. After almost a decade and a half of setbacks to al Qaeda, ISIL's capture of Mosul and control of territory from outside Aleppo to Ramadi has provided extremists with a powerful sense that history is turning their way.

The perpetrators themselves have overwhelmingly not been returned foreign fighters. They have been extremists who want to be part of the action, but at home. The recent shootout in Verviers in Belgium, in which returnees from Syria are said to have been involved, may indicate that the foreign fighter challenge is nearer than many had previously thought. But right now, the greater threat comes from those who seek to piggyback on the ISIL phenomenon but haven't been recruited by the group.

Even before ISIL captured extremists' attention, the new trend in terrorism was becoming clear, though attacks were less frequent. Early cases included the 2009 Ft. Hood

shooting by Maj. Nidal Hassan, which killed 13, the 2012 shootings of seven in Toulouse and Montauban in France by a radicalized petty criminal and the stabbing of British soldier Lee Rigby in 2013 by a group of extremists. The Tsarnaev brothers who carried out the attack on the Boston Marathon belong in this group as well, since they operated without sustained outside guidance and used the crudest bombs imaginable.

Though no one can be pleased that these attacks have occurred, the fact that deaths per incident have come down so dramatically from the days of the Madrid and London attacks—not to mention 9/11—ought to be recognized as a major success in counterterrorism. That's not to say that terrorists have given up attempting major attacks—al Qaeda in Yemen remains focused on an undetectable bomb to stash aboard an airliner. The United States cannot let its guard down.

The task that intelligence and law enforcement faces in finding these individuals is difficult, especially because the lack of organizational affiliation means they leave fewer traces. So what is to be done? Even the best policy prescriptions bring real challenges.

Task number one is to take ISIL down a few pegs to persuade extremists that their global moment has not arrived. President Barack Obama has been right to avoid the trap of deeper intervention, which would lead to more radicalization. So airstrikes, coalition operations and training for Iraqi forces must be continued and stepped up. All this will take time and more energy than is currently being devoted to the task. The current pace at which the Iraqis, Peshmerga and moderate opposition are developing will not produce the kind of counterbalancing force that can deliver a punishing blow to the jihadists.

Europeans must spend considerably more money and effort on the threat posed by disaffected Muslims in their countries. Though they have stepped up their activity since the Madrid and London attacks in the last decade, the allocation of resources to intelligence collection and law enforcement is still well short of where it should be, as the litany of errors in surveillance of the Kouachis demonstrates.

In a time of austerity, this won't be easy. But as the Europeans build their capabilities and bring more to the trans-Atlantic intelligence exchange, they will establish relationships with the American intelligence collectors—the NSA above all—who have mostly come in for disparagement in the era of Edward Snowden. That increase in law enforcement and intelligence



Daniel Benjamin, photo Lars Blackmore

STUDENT-LED ORGANIZATION STEPS OUT FRONT

The world's great challenges, from public health emergencies to rapid climate change to food security, increasingly require science to guide policy. A new Dickey Center student-led organization has set its sights on illuminating the sometimes opaque ways by which policy is made on the national and international level.

Members of the new Science, Technology and Engineering Policy Society (STEPS) believe scientists and engineers offer perspective and knowledge that can inform national and global decision-making on a range of challenges. They want to understand the policy-making process, and how to influence it.

"STEPS provides me an opportunity to explore career options where I can use my knowledge about and passion for science in a world away from the laboratory," says Erin Shoemaker-Kiess, president and co-founder of STEPS, and a PhD candidate in molecular and cellular biology.

Nicholas Laws, a PhD candidate in engineering and an avid outdoor enthusiast, is passionate about renewable energy

and using energy efficiently. "I became interested in STEPS because in my research I have seen how policy on all levels can have a negative or positive effect on the advancement of energy systems beyond our 'business as usual', highly consumptive, fossil-fuel based practices," he says.

STEPS wants to be a platform on campus for a dialogue about science policy and also provide career development resources in science policy by hosting speakers, connecting students to policy resources, holding a white paper competition, and other outreach and educational activities. A dozen STEPS members recently met with former Assistant Secretary of State for Oceans and International Environmental and Scientific Affairs Kerri-Ann Jones to talk about the nitty-gritty of how government policy is really made.

It is unusual to find an interdisciplinary, student-led organization that includes graduate and undergraduate students as well as postdoctoral fellows from across campus, including the arts and sciences, the professional schools, and The Dartmouth Institute. As an undergraduate majoring in environmental studies, Ellen Plane likes STEPS because she can connect with graduate students with shared interests. "I can learn about potential career paths, and hear from guest lecturers with interesting perspectives on the field of science policy," she says.

Shoemaker-Kiess has high hopes for what STEPS can accomplish as a Dickey Center organization. "In time, I hope for STEPS to be a community of individuals with diverse academic interests, but who share a common interest in how science is used to inform policy decisions," she says. ■

For more information, email STEPS@dartmouth.edu or visit them online at <http://sites.dartmouth.edu/steps/>



Kerri-Ann Jones and members of STEPS, photo Lars Blackmore

ROSS VIRGINIA CO-LEADS FULBRIGHT ARCTIC INITIATIVE

In April 2015, the United States assumes the chair of the Arctic Council, an important intergovernmental forum that addresses environmental concerns and issues faced by indigenous peoples living in the Arctic. Professor Ross Virginia, Director of the Dickey Center's Institute of Arctic Studies, has been selected by the State Department as one of two distinguished scholars to lead an critical research program supporting the Council's change in leadership.

The new Fulbright Arctic Initiative supports research and cooperation on the challenges faced by the Council's member nations. Virginia, who is the Myers Family Professor of Environmental Science, along with Michael Sfraga, Vice Chancellor for University and Student Advancement at the University of Alaska Fairbanks, were selected to lead the program, which will fund interdisciplinary work with 16 scholars from the eight member nations bordering the Arctic Circle: Canada, Denmark (including Greenland), Finland, Iceland, Norway, Russia, Sweden, and the U.S.

Scholars selected as part of the Fulbright Arctic Initiative will

work on research for 18 months from 2015-2017, which coincides with the U.S. chairmanship of the Arctic Council. Research topics include climate change, health, infrastructure, water, and energy.

"We'll have scholars from all the Arctic nations, from a variety of disciplines, and the challenge for this Fulbright program is to ask questions that are relevant to solving these problems," Virginia told *Dartmouth Now*. "We need to develop research questions and themes for these teams of scholars that generate knowledge that will be useful to policy makers and the U.S. as chair of the Arctic Council."

Mark Brzezinski '87, the U.S. Ambassador to Sweden and a Fulbright alumnus, announced the Fulbright Arctic Initiative in the fall on the MSNBC program *Andrea Mitchell Reports*. ■



Ross Virginia, photo Eil Burakian '00

WELCOME DR. MELODY BROWN BURKINS

We are extremely pleased to welcome Dr. Melody Brown Burkins, (D'95 M.S., D'98 Ph.D.) back to the Dartmouth community as the new Associate Director for Programs and Research at the John Sloan Dickey Center for International Understanding. With over 20 years of experience as an earth systems scientist working in both academia and government, Dr. Burkins will work closely with Dickey Center Director Daniel Benjamin to develop multidisciplinary initiatives and policy connections in the areas of environment, global health, human development, security, and gender. An advocate for the integration of science, policy, and diplomacy who served as a Visiting Assistant Professor at Dartmouth in 2003, she will also hold a teaching appointment in Dartmouth's Environmental Studies program.

Dr. Burkins earned her undergraduate degree at Yale before pursuing graduate studies in Antarctic ecosystem science at Dartmouth, receiving the Hannah M. Croasdale Award for Excellence in Graduate Research and Teaching, mentoring five WISP (Women In Science Project) students, and developing a course on environmental indicators while finishing her doctoral degree. Securing a highly competitive AAAS Congressional Science & Technology Fellowship in 1999, she then served for three years as a policy advisor to U.S. Senator Patrick Leahy in Washington, DC, followed by over a decade of diverse leadership and management roles at the University of Vermont (UVM) where she developed strategic initiatives, multidisciplinary scholarship, and university engagement with state and federal leaders. She also oversaw UVM's multi-million dollar supercomputing facility, directed federal relations, served as Associate Dean in the UVM College of Engineering

and Mathematical Sciences, and was appointed to the State of Vermont's first Comprehensive Economic Development Strategy committee.

Since 2008, Dr. Burkins has also worked closely with the National Academy of Sciences to represent U.S. efforts in international science governance and policy. She is the current Chair of the U.S. National Committee to the International Union of Geological Sciences and served as a formal U.S. Delegate to the 34th International Geological Congress (2012) as well as the 31st General Assembly of the International Council of Science (2014). In the U.S., she serves on the Dartmouth Alumni Council, the Governing Council of the Harvard-led Science Policy Exchange, and the Board of Vermont's Energy Action Network.

Dr. Burkins is thrilled to return to campus and actively develop Dartmouth's leadership in scholarship, policy, and international engagement. She will be joined in the Upper Valley by her husband, Derek Burkins (D'96 M.S.), and their two young sons this July. ■



Kerri-Ann Jones (L), Melody Burkins (R), photo Lars Blackmore

UPDATES TO THE BOARD OF VISITORS

At the Dickey Center, we are fortunate to have a dedicated group with vast experience in international affairs as members of our Board of Visitors. The biographies of all of our Board members can be viewed on the Dickey Center website under About The Center, but we want to recognize here some of the newest members of the Board.

Rand Beers '64 is a Senior Advisor to President Barack Obama. Previously, he was Acting Secretary of the U.S. Department of Homeland Security (DHS) a position to which he was appointed in September 2013 after serving as Acting Deputy Secretary. He also led DHS's National Protection and Programs Directorate.

Welton Chang '05 is a psychology Ph.D. student at the University of Pennsylvania. He is a member of the Good Judgment Lab and a consultant on the Good Judgment Project. From 2005-2014, he served as a Defense Department analyst and U.S. Army officer. His overseas experience includes 21 months in Iraq and a year in South Korea. Welton was a presenter and participant in the inaugural Straus

Symposium this fall that focused on atrocity prevention. (See the article "Bringing the Policy World to Dartmouth.")

Donald Gips is a Senior Director at the Albright Stonebridge Group. He serves as a venture partner at Columbia Capital and a Senior Advisor to Blackstone's Private Equity Group and is on the Board of the Zayo Corporation. Don served as the United States Ambassador to South Africa from 2009-2013. Before becoming President Obama's personal representative to South Africa, he was a leader on the Presidential Transition Team and then served in the White House, where he ran the office of Presidential Personnel.

Susan Huang '84 is a Vice Chairman of Investment Banking and a Managing Director at Morgan Stanley. She joined Morgan Stanley in 1984 as a financial analyst after graduating from Dartmouth with an AB in History.

Dan Reicher '78, DP'17 is Executive Director of the Steyer-Taylor Center for Energy Policy and Finance at Stanford University. Dan went to Stanford in 2011 from Google, where he served from 2007 as Director of Climate Change and

FORMER ASSISTANT SECRETARY VISITS THE DICKEY CENTER

From January 12-16, The John Sloan Dickey Center for International Understanding was honored to host former Assistant Secretary of State for Oceans and International Environmental and Scientific Affairs, Dr. Kerri-Ann Jones. An accomplished scientist and leader in U.S. national affairs as well as international engagement, Jones brought to Dartmouth her depth and breadth of experience in advancing international science policy and diplomacy. She has held senior level positions at the State Department, the White House Office of Science and Technology Policy (OSTP), the U.S. Agency for International Development (USAID), and at the National Science Foundation (NSF).

Dr. Jones sat down with new Dickey Center Associate Director for Programs and Research, Dr. Melody Brown Burkins, for an interview to talk about her early career path choices leading to leadership in science policy and diplomacy. A few highlights (paraphrased) are below:

MELODY BROWN BURKINS (MBB): You majored in chemistry at Barnard College and then went on to get a doctorate in molecular biophysics and biochemistry at Yale. This was a fairly traditional start to a strong science career. When did you start to think about policy connections to scientific work?

KERRI-ANN JONES (KAJ): I think it was early on. I always liked doing other things besides science and I realized that I wanted to be more broadly engaged with topics that were more relevant to day-to-day life, but—at the same time—not lose touch with the science. I actually took some time off between undergraduate and graduate school and worked in a laboratory at Rockefeller University in immunology—an area that was more related to health—and I enjoyed that work. Then I think it was during graduate school that I got more interested in moving away from the bench, away from actually pursuing a research career.

MBB: Did you find support from your academic community for a decision to pursue a career that was different from the usual tenure track?

KAJ: Well, no. It wasn't really encouraged and there wasn't a lot of support. My advisors wrote recommendations, but—in terms of a lot of enthusiasm about the career choice—that was definitely not there.

MBB: So did something inside of you just say “this feels right to me”?

KAJ: Oh, absolutely. One of the things you learn along the way in making your career choices is that you're not going to have overwhelming support from every sector of your life. Certainly listen to advice, but also listen to your instincts. In science policy, you are between worlds. You're not really a scientist: you're not at the bench, you're not carrying out research and analyzing it and presenting it. Yet, in the world of policy, you're looked at as a scientist. You have one foot in each camp and they often don't know what to make of you.

MBB: Yet you stuck with it, because science policy seemed such a critical space?

KAJ: Yes, and it was exciting. And, through every job I've had, I've continued to learn things. It has been a career where

I have been able to continually grow and learn, yet also feel I was contributing to important topics. It has been very rewarding.

MBB: Are there any thoughts you have for women developing as leaders in policy and diplomacy?

KAJ: When I worked on national security in the early 1990s, there weren't many women in that area and now you see many more. The same is true in senior U.S. leadership positions. There have been more women cabinet secretaries, including our former Secretary of State, with whom I worked, Hillary Clinton. Women need to see themselves as leaders and work to understand their leadership skills and styles. Of course we have a long way to go, but I believe that the U.S. continues to have a leadership role around the world in raising the point of having women as full participants in their societies, in every single way.

KERRI-ANN JONES' WEEK ON CAMPUS INCLUDED:

- Her keynote public lecture, “Negotiating for the Planet: How are we doing on Environmental and Climate Diplomacy,” given to over 120 members of the Dartmouth community;
- Engaging with over 150 students and 34 faculty members in classes, meetings with student organizations, at a dinner in the Global Village Living Learning community, and individual meetings;
- Meetings with the six post-doctoral fellows in the Dickey Center's International Security and U.S. Foreign Policy Fellows program and Arctic Post-Doctoral Fellow program;
- Consulting with Dickey Center leadership on the development of Dartmouth's existing and emerging strengths in science and policy that may present unique opportunities for leadership and growth; and
- An interview with the editor of the Dartmouth student publication on international affairs, *World Outlook*.



Kerri-Ann Jones, lecture (l), GIS dinner (r), photos Lars Blackmore

RUSO GREAT ISSUES SCHOLARS PROGRAM FUND

The Great Issues Scholars Program for first year students brings faculty and students together outside the traditional classroom setting, encourages peer-to-peer discussions, and connects students to visiting foreign affairs experts, artists, and activists, thus allowing participants to expand their worldviews without leaving campus. The program's name comes from the former "Great Issues" course established by President John Sloan Dickey, in which Dartmouth seniors heard lectures from journalists, politicians, and statesmen discussing the pressing matters of the day. Started in 2009, this program seeks to engage students in global affairs from the outset of their Dartmouth careers.

In 2012, the Dickey Center received a generous gift from Tom and Gina Russo, both of the Class of '77, who have supported the Dickey Center's efforts to expand the Great Issues Scholars Program and to innovate ways to extend its reach to more Dartmouth students. In 2014, they continued support for the program through an additional gift. The Russos see this as a fitting extension of Gina's commitment to international understanding and to her role on the Dickey Center's Board of Visitors. They also view it as a way of honoring the impact John Dickey had on Dartmouth and on the Russos personally. Tom still highly values his good fortune for having had the chance to study under President Dickey in a seminar on Canadian-American relations.

The program experienced a flood of applications in the fall of 2013. That experience was repeated in the fall of 2014, when first-years living in the newly created Global Village Living Learning Community were included in the program. (See "Engaging Students Where They Live and Learn.") The Russos hoped for this type of growth when they committed, based on the success of the program to date, to underwrite

the program. At the Dickey Center, we are pleased to have seen that increasing the number of Scholars participating in the program has led to more engagements with the Dickey Center in the second, third, and fourth years of the Scholars time at Dartmouth. They participate in our student organizations, submit strong applications for international internship funding, are frequent participants in Center programming, and go on to pursue the International Studies Minor.

Selected students participate in approximately 20 events each year. These events include activities such as: global crisis stimulation exercises, interactive workshops with development practitioners, a shared reading and discussion with an author, an off-campus retreat, guest lectures, faculty-led discussions, and film screenings.

In addition to the Great Issues Scholars Program fund, the Russos have provided funding for a multi-purpose gallery space in the Haldeman Center that bears their name. The Russo Gallery is a wonderful center for rotating art exhibits. Over the past year, the Gallery was home to the photographic exhibits of two Dartmouth undergraduates and the Global Health Day photo competition as well as a retrospective on "A Year in the Life of the Dickey Center." A winter 2015 term exhibit featured the photographs of Rianna Starheim '14 who spent her summer in Afghanistan (see the Dickey Center's Flickr account for these recent exhibits). The Russo Gallery also provides a quiet place for students to study and an excellent space to host receptions and dinners.

Gina Russo has served on the Dickey Center Board of Visitors since Spring 2011. We thank the Russos for their enthusiasm and commitment to Dickey and to Dartmouth. We are fortunate to have them on the Dickey team! ■

More program information is available on our website under Global Engagement

CLASS OF 1957 FUND FOR GREAT ISSUES INNOVATIONS

"There is nothing wrong with the world that better human beings cannot fix. Yours will be the opportunity and the responsibility to make a difference in the world because you attended this College." JSD

With these words, President Dickey challenged Dartmouth undergraduates, including the members of the Class of 1957, to engage in the great issues of their time. In 1947, President Dickey introduced the Great Issues course in which journalists, politicians, and statesmen discussed the pressing matters of their day with Dartmouth seniors.

In this same spirit, the Class of 1957 Fund for Great Issues Innovations was established as a legacy and endowment to perpetuate the Class of 1957's valued experiences for future generations of Dartmouth students. It is also a memorial to departed classmates, who along with the remaining members of the class, benefitted from the experience of the Great Issues course and the leadership of John Sloan Dickey.

The Class has shown real dedication to its partnership with

the Dickey Center, including through donation of the Class of 1957 Library in the Haldeman Center, adoption of the Dickey Center Director as an honorary member of the Class, funding international internships and creation of the Seeds of Peace internships. This new fund deepens that connection by promoting further interaction between the Class, the Dickey Center, and Dartmouth students. Just as President Dickey's Great Issues course did during their senior year, the fund encourages students to focus on identifying, analyzing, and solving the outstanding international issues. The gift helps ensure that Dartmouth can offer its undergraduates a global education that prepares them for the challenges of the 21st century. We are very grateful to the Class of 1957 for its support of the Dickey Center and its programs. ■



ENGAGING STUDENTS WHERE THEY LIVE AND LEARN

This fall, 153 undergraduate students moved into Dartmouth's newly launched Global Village Living Learning Community. The Global Village, located in the Byrne II, Goldstein, and Thomas buildings of the McLaughlin Cluster, provides opportunity for students with shared interests in world affairs, foreign languages, and different cultures to live together and explore a range of global topics outside the classroom through participation in language programs, attendance at internationally themed events, and real interaction with faculty and staff.

As one of the Global Village's many partners across campus, the Dickey Center has worked to develop programming and create a welcoming environment where students can engage around shared interests. This fall, we sponsored six events open to all residents of the Global Village, including a dinner and conversation with Michael Morell, former Deputy Director of the CIA; a discussion with National Book Award winner Phil Klay '05, author of *Redeployment*; a dinner discussion with Paddy Woodworth, writer and global environmental activist; and a

special luncheon with alumni of the Class of 1957, among others.

In addition, the Dickey Center has incorporated a new residential component to the Great Issues Scholars Program for first year students. All first year students selected to live in the community are now also selected as Dickey Center "Great Issues Scholars in residence." Together, the 51 Scholars in-residence along with 29 non-residential Great Issues Scholars jointly participate in a year-long series of interactive events aimed at enhancing understanding of the world and the many challenges of the day. In addition to the Global Village programs and language events, members of the Great Issues Scholars Program gather regularly with faculty, visiting experts, and other students to examine a range of complex global issues around specific internationally relevant themes each term. (See "Russo Great Issues Scholars Program Fund.")

We are encouraged by the new collaborations growing from our Global Village involvement and are eager to continue exploring ways to engage students outside the classroom. ■

Photos Lars Blackmore



TERRORIST CONT. FROM PAGE 2

work will need to be done carefully to avoid provoking greater resentment and radicalization—always a tough needle to thread. The long, slow work of engagement by police and civil authorities to build partnerships with communities and identify extremists early will be essential.

Europeans, as has been widely observed, will also need to do better at integrating their Muslim populations and, more broadly, beat back rising Islamophobia. True, there have been gains, as the Arabic name of one of the slain police officers shows. And the remarkable acknowledgment this week by French Prime Minister Manuel Valls that “geographic, social, ethnic apartheid” exists in France also gives a glimmer of hope. But it comes against an historic backdrop of halting, insufficient action owing to ingrained prejudice, the strong anti-immigration dynamic that is shaping politics from Britain’s UK Independence Party to France’s National Front and Germany’s Patriotic Europeans Against the Islamization of the West (PEGIDA).

Europeans have long argued that American-style efforts to promote diversity in the workplace are contrary to their laws, but that argument suggests a lack of imagination. Job-creation spending to pierce the stagnant gloom of Paris’ banlieues is essential. Moreover, the notion that a real campaign against anti-Muslim sentiment is in the works is belied by strong and unreflective support for *Charlie Hebdo* and its offensive cartoons.

The United States has many advantages over Europe when it comes to protecting itself against homegrown extremism, including a much wealthier, better-educated, widely distributed set of Muslim communities. But the threat of the determined self-starter, like Christopher Lee Cornell, the Ohio-based ISIL sympathizer who was planning to attack the U.S. Capitol until he was arrested last week, will be with us for some time too.

What Europe and the United States—where the Paris killings have dominated the news and exacerbated the feeling of an imminent major terrorist threat, need above all is a change in attitude, a greater resilience, in the face of this threat. None of our societies has fully absorbed the notion that this kind of terrorist violence is an endemic characteristic of our times.

The high-end threat along the lines of 9/11 has been much diminished by U.S. counterterrorism efforts. But there is no foolproof defense against the Ft. Hood shooters, Boston Marathon-type amateurs and Kouachis. They are as much a part of life today as the killers of Newtown and Columbine. We need to stop them as best we can, but we can neither let them dominate our lives nor make us believe that they threaten our societies. That message, more than any other, is the one that world leaders need to impress upon the sea of marchers in Paris and the hundreds of millions more around the West who watched them. ■

CO-WRITTEN WITH STEVEN SIMON,
APPEARED IN POLITICO MAGAZINE, JAN 22, 2015

CHASE SENIOR THESIS PEACE PRIZE 2014

The Dickey Center is pleased to announce the winners of the Chase Senior Thesis Peace Prize competition for 2014. Funded through a bequest by Edward M. Chase, a New Hampshire resident and philanthropist, the Chase Peace Prizes are designed to encourage careful reflection on the causes of war and the prospects for peace. Submissions are welcomed from graduating seniors in all the divisions of the College who have successfully completed a thesis on some aspect pertaining to war, peace, conflict, conflict resolution, the science and technology of warfare, or the representation of war and peace in literature and the arts.

The recipient of the Senior Thesis Prize award receives a

\$1,500 award plus the opportunity to return to campus to participate in the Chase Peace Program, a public event organized around the topic of the winning thesis and featuring a panel of distinguished experts and the prize winner. In addition, one runner-up is awarded a \$500 prize.

This year, the first-place prize was awarded to Louis Wheatley for his thesis "Matriotism: American Motherhood in Protest Against World War II, the Vietnam War, and the Iraq War." The public event is expected to take place this spring. Karolína Křelinová received the second place prize for her thesis, "Challenging The Mythical Nation: Liberal Youth Activism in Belgrade, Serbia." ■

NEW GLOBAL HEALTH INTERNSHIPS AT THE CDC

The Dickey Center has forged a new partnership with the Division of Global Migration and Quarantine (DGMQ) at the Centers for Disease Control, which enables us to send undergraduates to work on various initiatives within that division. During the winter of 2014, we are sponsoring three students to work on projects associated with the U.S. response to the global ebola outbreak and the unaccompanied child migrants coming from Central America through the U.S. border with

Mexico. The Rockefeller Center is supporting an additional student to work with the DGMQ.

Through this placement, students are experiencing multi-agency responses to global public health issues. They also are developing analytical skill sets that draw upon global health courses they have taken at Dartmouth—excellent preparation for future work in the health field. ■

NAMED INTERNS

CLASS OF 1954 INTERNATIONAL INTERNS

Ling Jing '15, The Kenneth M. Pulley '54 Dickey Internship, Transcultural Psychosocial Organization (TPO), Cambodia
Logan Brog '15, The Robert Clements '54 Dickey Internship, International Organization for Migration, Kuwait

CLASS OF 1960 INTERNATIONAL INTERN

Jenna van de Ruit '15, Fundacion Mujer Levantate, Chile

CLASS OF 1966 INTERNATIONAL INTERNS

Seulgee (Hannah) Jung '15, People for Successful COrean REunification (PSCORE), South Korea
Zachary Nelson '15, Think Impact, Rwanda

DIANNA L. RYNKIEWICZ '84 GLOBAL HEALTH INTERN

Brendan Cronin '15, Isoniazid Preventive Therapy TB Research, Swaziland

BHAVSAR INTERNATIONAL INTERN

Estefani Marin '17, Shiv Nadar Foundation, India

LOUIS J. SETTI '62 INTERNATIONAL INTERN

Delia M. O'Shea '15, Uniendo Manos Dominicanas, Dominican Republic



WINTER YALI-RELATED INTERNSHIPS



SARAH OGREN '16

ANGOLAN CAPITAL MARKETS COMMISSION (CMC)

WITH MANDELA WASHINGTON FELLOW AKIULES ANTONIO, ANGOLA

Sarah is undertaking a research assistantship studying emerging financial markets, with a focus on the Sub-Saharan African market for the Advisor to the Chairman of the Angolan Capital Markets Commission (CMC). The CMC is the Angolan equivalent of the U.S. Securities and Exchange Commission.



JOCELYN POWELSON '14

JHM FOUNDATION COMMUNITY-BASED WATER PROJECT

WITH MANDELA WASHINGTON FELLOW LIGINIKU MILLINGA, TANZANIA

Jocelyn is interning at the recently-founded JHM Foundation in Tanzania, helping to implement a new project to provide affordable access to quality water in the rural community of Mbezi kwa Msuguri.



BILQIS DAWODU '16

FASHION ENTREPRENEURSHIP

WITH MANDELA WASHINGTON FELLOW, MELLISA MAZINGI, ZIMBABWE

Bilqis is interning with start-up fashion company **zedlabel** in Harare, Zimbabwe. She will work with Zimbabwean fashion designers and also assist with **zedlabel**'s new mentoring and finance program for up and coming designers.



PETER GIPS '16

LEADERSHIP & ADVENTURE SPORTS

WITH MANDELA WASHINGTON FELLOW, DZIEDZORM SEGBEFIA, GHANA

Peter is working as a business development intern for Bravehearts Expeditions, an outdoor leadership education start-up based out of Accra, Ghana. He assists the firm with expanding its revenue streams and establishing corporate partners, while also participating in the adventure outing Bravehearts organizes for aspiring Ghanaian businessmen and entrepreneurs.

SPRING & SUMMER YALI-MANDELA WASHINGTON FELLOWS INTERN SITES

ECO-PADS MARKETING & OUTREACH IN UGANDA

Conduct research on Eco-pads product expansion, and other tasks involved in helping girls maintain school enrollment with support of reusable and affordable sanitary napkin packs.

TECH NEEDS GIRLS MENTOR & EDUCATION IN GHANA

Work 3-6 months in a mentorship program where girls from 6-18 years learn to lead and innovate by learning computing and coding skills.

WATER TREATMENT SYSTEMS IN THE GAMBIA

Work with an ecological waste water treatment and global development group that engages directly with communities to set up waste water treatment and clean drinking water systems that are eco-friendly and renewable.

COMMUNICATION & EVENT PLANNING IN BOTSWANA

Work with Ideas Expo Botswana/ Wow Factor Feelosophy, an advertising company geared towards developing creative industries in Botswana.



YALI Fellows at Dartmouth, photos Lars Blackmore

DICKEY CENTER'S HUMAN DEVELOPMENT PROGRAM GROWS, BOLSTERED BY THE SUPPORT OF BILL OBENSHAIN '62

The Dickey Center's Human Development Program recognizes that many of today's Dartmouth students seek classes, internships, and research experiences that are global in nature and focused on the Global South. The College offers some curricular options in human development and the faculty has numerous practitioners and researchers working internationally. But these faculty efforts and student interests were previously scattered across campus. The Dickey Center's Human Development Program provides strategic support and coordination for Dartmouth's engagement with the structural causes of inequalities in our world.

The catalyst behind the Human Development Program itself was a generous gift from Bill Obenshain '62. Bill chairs the Dickey Center's Board of Visitors and is the Executive Director of DePaul University's Center for Financial Services. A life-long internationalist, he has spent his whole career in business and education dedicated to enhancing global connections. In support of the Dickey Center's mission, Bill has endowed a Great Issues Lecture, programs in the Global Health Initiative, and grants for faculty research in emerging economies and the human dimensions of globalization. Two years ago, Bill raised his commitment to Dartmouth's globalization efforts with a \$100,000 gift to support the Human Development Program.

The centerpiece of Bill's investment is the Human Development Fellowship, a two-year opportunity for students to train in analytical and field-based careers in international development. A key impetus for the creation of the fellowships was the recognition that students at Dartmouth and many other institutions find it more difficult to map a career in

international development than they do in the corporate world or the professions. The Human Development Fellowships give a group of top students the technical skills and practical experience they need to get started as scholars or practitioners in the field. Fellows are paired with faculty mentors and paid as their research assistants for up to six terms. There is also funding for international development internships and faculty-related research abroad.

This Fellowship also helps realize one of the Dickey Center's strategic goals: to reverse brain drain and to enable social entrepreneurs from all over the world to catalyze change in their countries. For example, Kripa Dongol is a Nepali Dartmouth student who is in the first group of Human Development Fellowship recipients. With Dickey support, Ms. Dongol is interning with One HEART Worldwide in their Kathmandu office. She works with local staff in capacity building and impact monitoring. In the field, Kripa is collecting baseline information for a survey of mothers and community health workers to gather information on maternal and neonatal morbidity and mortality. Fluent in Nepali and English, Kripa is writing training materials and translating during trainings and workshops. Kripa hopes to leverage her Dartmouth education for a life's work fighting poverty and improving public health in her home, Nepal.

The second round of Human Development Fellowships will soon be selected among applicants from multiple disciplines. Thanks to Bill Obenshain's vision and great support, the Dickey Center is working to grow the Human Development Program and advance global understanding. ■

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Energy Initiatives. In the spring of 2014, Dan collaborated with Dickey Center Director Daniel Benjamin and Thayer School of Engineering Dean Joseph Helble on a symposium marking the 35th anniversary of Three Mile Island that considered the past, present and future of nuclear energy. (See "Bringing the Policy World to Dartmouth.")

Raffiq Nathoo '87 is a senior finance professional with significant experience in the strategic and financial advisory and private equity investment businesses. Raffiq specializes in mergers, acquisitions, divestitures, joint ventures and other strategic transactions. He is a member of the Council on Foreign Relations and serves on the Board of Directors of the New York Community Trust as well as the Children's Museum of Manhattan. Raffiq was born in Tanzania and spent his early years in East Africa.

We also wish to express our great appreciation for the leadership of Bill Obenshain '62, T '63, Chairman of our Board of Visitors. Bill joined the Board in March 2011 and took over the chairmanship in April 2014. He is the Executive Director of the Center for Financial Services at DePaul University, a position he has held since March of 2007.

Finally, this fall, we bid adieu to two members of the Board

who contributed immeasurably to the direction and growth of the Dickey Center: Anne Bagamery '78 is Senior Editor of the *International New York Times*, based in Paris; and John Barker '83 is a partner at Arnold and Porter, LLP, where he helps companies and institutions establish compliance plans, obtain export authorizations, and provides representation in enforcement proceedings. Both Anne and John served on the Board for five-and-a-half years, were active on numerous subcommittees, and were strong voices in the future direction of the Dickey Center.

Last spring, we thanked two other members of the Board who departed after years of extraordinary service. Lisa Ide is the Medical Director of Employee Occupational Health Services at Fairview Health Services in Minneapolis. In addition to her work on the Board and strong commitment to our Global Health pillar, she was instrumental in creating the Dianna Rynkiewicz '84 Memorial Internship award that funds an internship for one student per year related to Global Health. Charles Bralver also departed the Board last spring. He was a great supporter of the Dickey Center, especially Arctic Studies, and remains engaged in our activities.

We thank all members of our Board, past and present, for their commitment and support. ■



BRINGING THE POLICY WORLD TO DARTMOUTH

Since Daniel Benjamin joined the Dickey Center as its director, a major area of innovation has been to bring high-ranking current and former officials from government and the private sector for extended periods to engage in activities ranging from public lectures to classroom visits and small group discussions. These efforts began in the spring of 2013 with the visit of former Under Secretary for Civilian Security, Democracy and Human Rights Maria Otero. She spent a week at Dartmouth, meeting with student and faculty groups on more than a dozen occasions. The Dickey Center has hosted former officials in similar capacities every term since. In the fall of 2013, the former Commander of U.S. Central Command, General James Mattis, was the Class of 1950 Senior Foreign Affairs Fellow. Mattis, who commanded all U.S. troops from Afghanistan to Egypt, was in residence for two weeks. Mattis's stay was followed by a one-day visit with former Israeli Prime Minister Ehud Olmert who met with students and gave a public lecture to an audience of nearly 500. Human Rights Activist John Prendergast of the "Enough" project also visited in the fall of 2013 as our Rabbi Marshall Meyer Lecturer. He delivered a talk on "10 Ways to Change the World" to a rapt audience.

General Carter Ham, former head of U.S. Africa Command, spent two weeks at Dartmouth during the winter term of 2014. He participated in three public events and spoke on a wide range of issues during his two week stay, from a life of service in the military, to PTSD and the challenges faced by our military personnel in transitioning from war to the homefront, to poaching in Africa. Economist Carol Graham of the Brookings Institution also visited in winter 2014 as the Obenshain Family Great Issues Lecturer and spoke about "The Pursuit of Happiness."

In the spring of 2014, former Secretary of State Madeleine Albright spent a day as a guest of the Dickey Center. She met with 25 faculty, 70 undergraduates, 6 postdocs, and many College administrators; she also participated in a public event that drew 900 people to the Hopkins Center's Spaulding Auditorium. Her visit was followed that spring by experts on the Middle East (former State Department official William McCants and longtime National Security Council staffer and CIA officer Bruce Riedel, both now at Brookings) and Russia (Eugene Rumer of the Carnegie Endowment).

This past fall, with the support of a generous gift from Chris Bartel '94, the Dickey Center hosted former Deputy Director of the Central Intelligence Agency Michael Morell. Morell spent a week in residence, guest lecturing in several classes, participating in lunch and dinner discussions with faculty and staff, and numerous other meetings with student organizations, individual scholars and undergraduates throughout his stay. He also participated in a public conversation with Daniel Benjamin that drew 300 members of the Dartmouth community. Morell's residency was followed by visits from Thomas Bagger, Head of Policy Planning for the German Federal Foreign Office, and Eric Goosby, former U.S. Global AIDS Coordinator.

This winter term of 2015, Kerri-Ann Jones, the former Assistant Secretary of State for Oceans and International

Environmental and Scientific Affairs, spent a week on campus as our Mary and Peter R. Dallman 1951 Great Issues Scholar. Her schedule included numerous class visits, faculty, student and staff meetings, and a public lecture entitled "Negotiating for the Planet: How Are We Doing on Environmental and Climate Diplomacy?" The range of discussions ran the spectrum of the Dickey Center's main focus areas from the environment to global health, security and development. Jones was followed by former State Department Director of Policy Planning and Deputy Chief of Staff to Secretary Hillary Clinton. Jake Sullivan, still active as Senior Advisor on the Iranian Nuclear Negotiations, Sullivan shared insights from those complicated talks, and he addressed a range of issues including the rise of China, Vladimir Putin and relations between the White House and Congress. Sullivan's visit was also made possible by the generous gift of Chris Bartel.

The Dickey Center also has worked to offer more conferences and symposia in order to bring together scholars and policymakers and spur new research and debate. In the fall of 2013, the Dickey Center jointly held with the International Institute for Strategic Studies in London a conference on the Muslim Brotherhood and the Arab Spring. In the spring of 2014, with the Thayer School of Engineering and Stanford's Steyer-Taylor Center for Energy Policy and Finance, the Dickey Center hosted a conference that drew 150 Dartmouth community members to hear two keynotes and three panel discussions on the past, present and future of nuclear energy. The conference was held on the 35th anniversary of the accident at Three Mile Island. As many will recall, Dartmouth President John Kemeny led President Carter's commission of inquiry into the accident.

This past fall, the Dickey Center held the inaugural Leila and Melville Straus 1960 Family Symposium. Through an extraordinarily generous gift from the family of late Dickey Center Board member Mickey Straus, the Dickey Center will now convene an annual symposium focused on topics such as war and peace studies, conflict resolution, international governance and human rights. The first symposium focused on the Dickey

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Nuclear Energy Conference (top left), Jake Sullivan (top right), Straus Symposium (bottom), photos Lars Blackmore

Center's collaboration with the U.S. Holocaust Memorial Museum, called The Early Warning Project. This project aims to produce and disseminate assessments of the risks of mass atrocities in hotspots around the globe. Twenty experts from the tech and defense industries, the Holocaust Memorial Museum and academe spent a day considering ways to improve upon the assessment process. Sarah Sewall, Undersecretary of State for Civilian Security, Democracy, and Human Rights, gave the keynote address.

The fall of 2014 also featured the conference "How Emerging Economies Grow Entrepreneurs: The Case of Israel," an event made possible through a gift from and strong backing of Andrew Lewin '81. Andrew is on the Board of the American Friends of the Interdisciplinary Center (IDC), Herzliya. He made the connection between the Dickey Center and IDC. Collaborating with the Tuck School of Business, the Dickey Center and IDC brought a number of Israeli entrepreneurs to campus to discuss their road to success. Guy Rolnik, Founding Editor of the Israeli website and financial daily *TheMarker* gave the keynote address. The conference concluded with a discussion that featured one of Israel's most successful entrepreneurs, Eitan Wertheimer, long-time chairman of the Israeli multinational IMC Group.

In addition to these conferences hosted at Dartmouth, the Institute of Arctic Studies has been collaborating with the Carnegie Endowment for International Peace, the University of Alaska Fairbanks, and the University of the Arctic in hosting two meetings to prepare for the change in leadership of the Arctic Council, from

Canada to the U.S. The first meeting took place in October 2014 and was followed by a second meeting in February 2015.

The Dickey Center will continue to offer opportunities for the Dartmouth community to engage with high-ranking former officials and will work to provide more forums to discuss pressing issues of international scope through conferences and symposia. Be sure to check the Events page on our website and ask to be added to our email list. ■

SPRING TERM EVENTS

WILLIAM '62 AND PENNY OBENSHAIN
GREAT ISSUES LECTURE, APRIL 7

NEAL WOLIN, FORMER DEPUTY SECRETARY OF THE
U.S. DEPARTMENT OF THE TREASURY

GLOBAL HEALTH DAY, APRIL 22

KEITH MARTIN, DIRECTOR OF THE CONSORTIUM OF
UNIVERSITIES FOR GLOBAL HEALTH

CLASS OF 1950,

SENIOR FOREIGN AFFAIRS FELLOW, APRIL 29

LIEUTENANT GENERAL MICHAEL T. FLYNN
FORMER DIRECTOR OF THE DEFENSE INTELLIGENCE
AGENCY, COMMANDER OF THE JOINT FUNCTIONAL
COMPONENT COMMAND FOR INTELLIGENCE,
SURVEILLANCE AND RECONNAISSANCE

RABBI MARSHALL MEYER GREAT ISSUES
LECTURER ON SOCIAL JUSTICE, MAY 11

ELISA MASSIMINO, PRESIDENT AND CHIEF
EXECUTIVE OFFICER, HUMAN RIGHTS FIRST



THE JOHN SLOAN
DICKEY CENTER FOR INTERNATIONAL UNDERSTANDING

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